



**Florence Fuller Child Development
Centers, Inc. and Florence Fuller
Child Development Foundation, Inc.**

Consolidated Financial Statements,
Schedule of Expenditures of Federal Awards
and Reports Required by *Government
Auditing Standards* and Uniform Guidance
Years Ended December 31, 2015 and 2014

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Florence Fuller Child Development Foundation, Inc.**

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Schedule of Expenditures of Federal Awards
and Reports Required by *Government Auditing Standards*
and Uniform Guidance
Years Ended December 31, 2015 and 2014

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

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Independent Auditor's Report

Board of Directors
Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.
Boca Raton, Florida

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc. (collectively the Organization), which comprise the consolidated statements of financial position as of December 31, 2015 and 2014, and the related consolidated statements of activities and changes in net assets and cash flows for the years then ended, the consolidated statement of functional expenses for the year ended December 31, 2015, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc. as of December 31, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

The summarized comparative information included in the consolidated statement of functional expenses for the year ended December 31, 2014 has been derived from the Organization's December 31, 2014 consolidated financial statements, and, in our report dated August 3, 2015, we expressed an unmodified opinion on those consolidated financial statements.

Other Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirement, Cost Principles, and Audit Requirement for Federal Awards*, is presented for purposes of additional analysis on page 22 and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 9, 2016 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Miami Florida
September 9, 2016

BDO USA, LLP
Certified Public Accountants

Consolidated Financial Statements

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Consolidated Statements of Financial Position

<i>December 31,</i>	2015	2014
Assets		
Current assets		
Cash and cash equivalents	\$ 1,185,598	\$ 1,056,835
Pledges receivable	657,957	794,650
Grants receivable	434,193	269,554
Prepaid expenses and other current assets	100,855	101,092
Total current assets	2,378,603	2,222,131
Investments	4,291,947	3,237,200
Property and equipment, net	2,696,786	2,928,426
Deposits	500	10,000
Total assets	\$ 9,367,836	\$ 8,397,757
Liabilities and Net Assets		
Current liabilities		
Accounts payable and accrued expenses	\$ 401,242	\$ 413,074
Deferred grant revenue	-	75,000
Total liabilities	401,242	488,074
Commitments and contingencies		
Net assets		
Unrestricted	3,231,806	3,185,853
Temporarily restricted	5,324,788	4,313,830
Permanently restricted	410,000	410,000
Total net assets	8,966,594	7,909,683
Total liabilities and net assets	\$ 9,367,836	\$ 8,397,757

See accompanying notes to the consolidated financial statements.

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Consolidated Statements of Activities and Changes in Net Assets

	Year Ended December 31, 2015				Year Ended December 31, 2014			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Support and revenues								
Grants	\$ 3,615,651	\$ -	\$ -	\$ 3,615,651	\$ 2,874,547	\$ -	\$ -	\$ 2,874,547
Contributions from private sources	257,231	1,226,717	-	1,483,948	760,433	1,738,534	-	2,498,967
Program service fees	809,310	-	-	809,310	806,374	-	-	806,374
Special events	919,969	-	-	919,969	712,002	-	-	712,002
Thrift shop revenues	14,190	-	-	14,190	318,091	-	-	318,091
Bequest and other income	61,592	-	-	61,592	48,984	-	-	48,984
Investment (loss) gain	(66,485)	-	-	(66,485)	83,996	-	-	83,996
Net assets released from restrictions	215,759	(215,759)	-	-	282,042	(282,042)	-	-
Total support and revenues	5,827,217	1,010,958	-	6,838,175	5,886,469	1,456,492	-	7,342,961
Expenses								
Program services	4,701,068	-	-	4,701,068	4,525,446	-	-	4,525,446
Supporting services								
Management and general	322,584	-	-	322,584	287,613	-	-	287,613
Cost of direct benefits to donors	165,242	-	-	165,242	246,801	-	-	246,801
Fundraising	517,895	-	-	517,895	230,751	-	-	230,751
Thrift shop	74,475	-	-	74,475	283,544	-	-	283,544
Total supporting services	1,080,196	-	-	1,080,196	1,048,709	-	-	1,048,709
Total expenses	5,781,264	-	-	5,781,264	5,574,155	-	-	5,574,155
Changes in net assets	45,953	1,010,958	-	1,056,911	312,314	1,456,492	-	1,768,806
Net assets at the beginning of the year	3,185,853	4,313,830	410,000	7,909,683	2,873,539	2,857,338	410,000	6,140,877
Net assets at the end of the year	\$ 3,231,806	\$ 5,324,788	\$ 410,000	\$ 8,966,594	\$ 3,185,853	\$ 4,313,830	\$ 410,000	\$ 7,909,683

See accompanying notes to the consolidated financial statements.

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Consolidated Statements of Cash Flows

<i>December 31,</i>	2015	2014
Cash flows from operating activities:		
Changes in net assets	\$ 1,056,911	\$ 1,768,806
Adjustments to reconcile the changes in net assets to net cash provided by operating activities:		
Depreciation and amortization	240,706	215,183
Realized and unrealized loss (gains) on investments	187,338	(11,835)
Changes in operating assets and liabilities:		
Pledges receivable	136,693	(710,686)
Grants receivable	(164,639)	108,236
Prepaid expenses	237	(13,655)
Accounts payable and accrued expenses	(11,832)	(104,462)
Deferred revenue	(75,000)	75,000
Total adjustments	313,503	(442,219)
Net cash provided by operating activities	1,370,414	1,326,587
Cash flows from investing activities:		
Purchases of investments	(2,101,477)	(1,451,482)
Proceeds from sales and maturities of investments	859,391	539,776
Purchases of property and equipment	(9,065)	(244,421)
Decrease in deposits	9,500	11,696
Net cash used in investing activities	(1,241,651)	(1,144,431)
Net increase in cash and cash equivalents	128,763	182,156
Cash and cash equivalents at the beginning of the year	1,056,835	874,679
Cash and cash equivalents at the end of the year	\$ 1,185,598	\$ 1,056,835

See accompanying notes to the consolidated financial statements.

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

**Consolidated Statement of Functional Expenses
For the Year Ended December 31, 2015
(With Comparative Totals for December 31, 2014)**

	Supporting Services						Total for the Year Ended December 31, 2015	Total for the Year Ended December 31, 2014
	Program Services	Management and General	Cost of Direct Benefits to Donors	Fundraising	Thrift Shop	Total Support Services		
Payroll and payroll taxes	\$ 3,134,456	\$ 194,346	\$ -	\$ 216,747	\$ 49,308	\$ 460,401	\$ 3,594,857	\$ 3,543,449
Health insurance & other benefits & 401K Match	223,815	14,456	-	15,665	3,277	33,398	257,213	236,101
Food & Kitchen supplies	360,902	-	-	-	-	-	360,902	360,689
Rent	-	-	-	-	18,300	18,300	18,300	79,700
Utilities	163,256	8,685	-	1,736	1,235	11,656	174,912	202,391
Depreciation and amortization	226,264	12,034	-	2,408	-	14,442	240,706	215,183
Office Expense and supplies	107,742	5,671	-	3,164	62	8,897	116,639	107,080
General and business insurance	122,089	2,148	-	-	-	2,148	124,237	128,843
Repairs & maintenance	136,204	7,169	-	-	11	7,180	143,384	143,570
Cost of direct benefits to donors	-	-	165,242	52,619	-	217,861	217,861	165,878
Cost of thrift shop sales	-	-	-	-	-	-	-	31,355
Professional fees, PR Processing & Contract Labor	66,144	73,435	-	152,864	478	226,777	292,921	178,995
Miscellaneous	6,790	3,715	-	18,923	1,739	24,377	31,167	25,094
Children's medical and dental	25,564	-	-	-	-	-	25,564	16,383
Community Ed, public relations & Prog Services	41,172	-	-	52,620	-	52,620	93,792	35,966
Field trips	40,008	-	-	-	-	-	40,008	34,186
Gas, oil & bus transportation	17,998	-	-	-	-	-	17,998	26,503
Conference & business travel	13,475	-	-	1,149	65	1,214	14,689	13,143
Taxes and licenses	10,915	925	-	-	-	925	11,840	14,310
Bad debt	4,274	-	-	-	-	-	4,274	2,829
Donor Project Expense	-	-	-	-	-	-	-	12,507
Total for the year ended 2015	\$ 4,701,068	\$ 322,584	\$ 165,242	\$ 517,895	\$ 74,475	\$ 1,080,196	\$ 5,781,264	
Total for the year ended 2014	\$ 4,525,446	\$ 287,613	\$ 246,801	\$ 230,751	\$ 283,544	\$ 1,048,709		\$ 5,574,155

See accompanying notes to the consolidated financial statements.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

1. Organization and Summary of Significant Accounting Policies

Florence Fuller Child Development Centers, Inc. (the Center) was founded in 1969 and incorporated in 1971 as a private, not-for-profit organization devoted to the educational development and care of children. The Center directly manages two child development centers and a thrift shop. The Center provides economically disadvantaged children and their families with quality infant, pre-school and school-age child care and family support and health services. In 2015, the Center closed the operations of its thrift shop.

Florence Fuller Child Development Foundation, Inc. (the Foundation) was incorporated on June 28, 2002. The Foundation was approved on January 30, 2003 as a private, not-for-profit organization, created as a fundraising arm of the Center. The purpose of the Foundation is to provide long-term endowment funding for the continued operation and growth of the Center.

The Center's support and revenues are received from federal government grants through its funding sources, non-contractual grants designated for certain projects or programs, local public matching funds, contributions from private sources, a thrift shop owned and operated by the Center, and other miscellaneous sources.

The significant accounting policies followed by the Center and the Foundation are described below.

Basis of Presentation

The consolidated financial statements have been prepared using the accrual basis of accounting. The accompanying consolidated financial statements include the accounts of Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc. (collectively referred to as the Organization). All material inter-organizational transactions and balances have been eliminated in combination.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Such estimates also affect the reported amounts of revenues and expenses during the reporting year. Actual results may differ from estimates under different assumptions or conditions.

Revenue Recognition

Contributions, including unconditional promises to give, are recognized in the period received. Contributions received are considered to be available for use unless specifically restricted by the donor. Amounts received that are designated for a future period or are restricted by the donor for specific purposes are reported as temporarily restricted or permanently restricted support that increases those net asset classes. Unconditional promises to give are presumed to be time-restricted by the donor until received and are reported as temporarily restricted net assets. Wills are recorded as bequest revenue when the probate courts declare the wills valid and the proceeds are measurable.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

Contributions are recorded at fair value, which is net of estimated uncollectible amounts. The Organization uses the allowance method to determine uncollectible unconditional pledges receivable. The allowance is based on past experience as well as management's analysis of specific pledges made, including such factors as prior collection history, type of contribution, and nature of fundraising activity. Contributions, including multi-year pledges, to be received after one year are recorded at the present value of the estimated future cash flows. Subsequent changes in this discount resulting from the passage of time are accounted for as contributions in subsequent years.

The Organization receives grant funding from federal agencies, state and local governments, and private foundations. Revenue is recognized only to the extent of expenditures under the terms of the grants. Grant awards not yet received are accrued to the extent unreimbursed expenses have been incurred for the purposes specified by an approved grant. Excess expenses incurred are borne by the Organization. Unexpended funds are returned to the grantors if required by the grant agreement. Some grant payments are received in advance of related expenditures. These amounts are reflected in the accompanying consolidated statements of financial position as deferred revenue. As of December 31, 2015 and 2014, deferred revenue balances were \$0 and \$75,000, respectively.

All other revenues are recognized when earned.

Cash Equivalents

Cash equivalents consist principally of money market funds and amounts held for operations in interest or non-interest bearing accounts with original maturities of three months or less, and exclude cash equivalents held temporarily for long-term investment purposes by investment custodians.

Pledges Receivable

Pledges receivable are recorded at face value, which approximates the present value when computed using interest rates appropriate to the estimated length of time for realization. All pledges receivable are reviewed annually for collectability. Management determines the allowance for doubtful receivables by regularly evaluating individual receivables and considering donor's financial condition and current economic conditions. Management believes that pledges receivable are collectible.

Grants Receivable

Grants receivable represent amounts due for expenditures incurred prior to year-end. Management evaluates all grants receivable on a periodic basis. Management believes that grants receivable are collectible.

Investments

The Organization records investments at fair value. Interest and dividend income is accounted for on the accrual basis. Realized and unrealized gains and losses are included in the accompanying consolidated statements of activities and changes in net assets.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

Property and Equipment

Property and equipment is stated at historical cost. Expenditures for major additions and improvements are capitalized and minor replacements, maintenance, and repairs are charged to expense as incurred. When property and equipment is retired, or otherwise disposed of, the cost and accumulated depreciation and amortization is removed from the accounts and any resulting gain or loss is included in the results of operations for the respective period. Depreciation and amortization of property and equipment is computed on a straight-line basis over the estimated useful lives of five to forty years. Land is not depreciated or amortized. Property and equipment, if donated, is recorded at the approximate fair value on the date of the donation.

Net Assets

The Organization classifies net assets into three categories: unrestricted, temporarily restricted, and permanently restricted. All contributions and grants are considered to be available for unrestricted use unless specifically restricted by the donor.

Unrestricted net assets - Unrestricted net assets are those net assets that are not subject to donor-imposed stipulations or board designations.

Temporarily restricted net assets - Temporarily restricted net assets generally result from net contributions and other inflows of assets whose use by the Organization is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and the restriction removed by actions of the Organization pursuant to those stipulations. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying consolidated statements of activities as net assets released from restrictions. Temporarily restricted contributions with restrictions that are fulfilled in the same fiscal year that the contributions are received are reported in the accompanying consolidated statements of activities and changes in net assets as unrestricted contributions.

Permanently restricted net assets - Permanently restricted net assets generally result from contributions and other inflows of assets whose use by the Organization is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by the Organization. Generally, the donors of these assets permit the Organization to use the income earned on related investments for general or specific purposes

Functional Allocation of Expenses

The costs of providing the programs and other activities have been summarized on a functional basis in the accompanying consolidated statements of activities and changes in net assets. Certain program and support expenses, such as salaries, benefits and other administrative costs, are allocated among programs, management and general, special events, fundraising, and thrift shop based on management's analysis of these costs.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

Income Taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC), except for income from activities not related to its tax-exempt purpose, which primarily includes rental income. No provision for income taxes was recorded during the years ended December 31, 2015 or 2014 since the Organization had no significant unrelated business income. The Organization is not a private foundation pursuant to section 509(a)(1) of the IRC.

In accordance with GAAP on accounting for uncertainty in income taxes, the Organization recognizes tax liabilities for uncertain tax positions when it is more likely than not that a tax position will not be sustained upon examination and settlement with various taxing authorities. Liabilities for uncertain tax positions are measured based upon the largest amount of benefit that is greater than 50% likely of being realized upon settlement. The guidance on accounting for uncertainty in income taxes also addresses de-recognition, classification, interest and penalties on income taxes, and accounting in interim periods. The Organization is generally no longer subject to income tax examinations by the U.S. federal, state or local tax authorities for years ended December 31, 2013 and prior.

Valuation of Long-Lived Assets

The Organization accounts for the valuation of long-lived assets under authoritative guidance issued by FASB, which requires that long-lived assets and certain intangible assets be reviewed for impairment whenever events or circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived assets is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets.

Assets to be disposed of are reported at the lower of the carrying amount or fair value, less costs to sell. No indicators of impairment were identified for the years ended December 31, 2015 and 2014.

Fair Value of Financial Instruments

The fair value of the Organization's cash and cash equivalents, grants receivable, pledges receivable, investments, and accounts payable and accrued expenses approximates their carrying amounts due to the relatively short maturity of these items.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

Concentrations of Credit Risk

The Organization's assets that are exposed to credit risk consist primarily of cash and cash equivalents, investments, pledges receivable and grants receivable. Cash and cash equivalents are maintained at financial institutions and, at times, balances may exceed federally insured limits. The Organization has never experienced any losses related to these balances. Amounts on deposit in excess of federally insured limits at December 31, 2015 approximate \$920,000. The Organization invests its excess cash and cash equivalents, and maintains its investments with high-quality financial institutions. The Organization performs yearly evaluations of these institutions for relative credit standing. Management regularly monitors the composition and maturities of investments. Investments are subject to market fluctuations that may materially affect the investment balances. Grants receivable consist primarily of amounts due from various agencies of the federal government, private foundations, or corporations. Pledges receivable consist mainly of amounts due from individuals, corporations and other not-for-profit organizations. Historically, the Organization has not experienced significant losses related to pledges and grants receivable and, therefore, believes that the credit risk related to these receivables is minimal.

New Accounting Pronouncements

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*. This new guidance establishes a comprehensive revenue recognition standard for virtually all industries under accounting principles generally accepted in the United States of America, including those that previously followed industry-specific guidance. The principle of the new guidance is that an entity should recognize revenue to depict the transfer of promised goods and services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The guidance is effective beginning on January 1, 2018. Management is evaluating the potential impact of this new guidance on the consolidated financial statements.

In February 2016, the FASB issued new lease accounting guidance in Accounting Standards Update (or, ASU) No. 2016-02, *Leases (Topic 842)*. Under the new guidance, lessees will be required to recognize for all leases (with the exception of short-term leases) at the commencement date: (1) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and (2) a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. Lessor accounting, however, remains largely unchanged. In addition, the new lease guidance simplified the accounting for sale and leaseback transactions primarily because lessees must recognize lease assets and lease liabilities. Lessees will no longer be provided with a source of off-balance sheet financing. The new lease guidance is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early application is permitted, however, the Organization does not intend to early adopt. Management is evaluating the potential impact of this new guidance on the consolidated financial statements.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

In August 2016, the FASB issued ASU No. 2016-14 Not-For-Profit Entities (Topic 958), *Presentation of Financial statements of Not-For-Profit Entities*. Under the new guidance, not-for-profit entities are required to: (1) present on the face of the statement of financial position amounts for two classes of net assets at the end of the period, rather than the currently required three classes. That is, an NFP will report amounts for net assets with donor restrictions and net assets without donor restrictions, as well as the currently required amount for total net assets; (2) present on the face of the statement of activities the amount of the change in each of the two classes of net assets rather than that of the currently required three classes; (3) continue to present on the face of the statement of cash flows the net amount for operating cash flows using either the direct or indirect method of reporting but no longer require the presentation or disclosure of the indirect method (reconciliation) if using the direct method; (4) provide enhanced disclosure on (a) governing board designations, appropriation, and similar actions that result in self-imposed limits on use of resources without donor-imposed restriction as of the end of the period; (b) composition of net assets with donor restrictions at the end of the period; (c) qualitative information that communicates how the Organization manages its liquid resources to meet cash needs for general expenditures within one year of the balance sheet date; (d) qualitative information that communicates availability of an Organization's financial assets at the balance sheet date to meet cash needs for general expenditures within one year of the balance sheet date; (e) amount of expenses by both their natural and functional classification; (f) methods used to allocate costs amount programs and support functions; (g) additional disclosures on underwater endowment funds. The new reporting guidance is effective for fiscal years beginning after December 15, 2017, and for interim periods within fiscal years beginning after December 15, 2018. Early application is permitted, however, the Organization does not intend to early adopt. Management is evaluating the potential impact of this new guidance on the consolidated financial statements.

2. Pledges Receivable

Pledges receivable represent unconditioned promises to give by donors. The multi-year pledges were discounted using rates ranging from 1.10% to 1.30%. Pledges receivable consist of the following at December 31:

	2015	2014
Due in less than one year	\$ 436,724	\$ 654,369
Due in one to five years	226,189	142,517
	662,913	796,886
Discount to present value	(4,956)	(2,236)
Pledges receivable, net	\$ 657,957	\$ 794,650

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Notes to the Consolidated Financial Statements

3. Investment Income

Investment income consists of the following for the years ended December 31:

	2015	2014
Interest and dividend income	\$ 120,853	\$ 72,161
Net unrealized and realized gains on investments	(187,338)	11,835
	\$ (66,485)	\$ 83,996

Investment expenses which comprised of custodial fees and advisory costs amounting approximately \$31,000 and \$20,000 for the years ended December 31, 2015 and 2014, respectively, were presented as component of professional fees under management and general support services in the accompanying consolidated statement of activities and change in net assets.

4. Property and Equipment

Property and equipment consists of the following at December 31:

	2015	2014
Buildings	\$ 3,271,075	\$ 3,271,075
Campus improvements	848,770	832,570
Land	410,000	410,000
Vehicles	294,675	294,675
Machinery and equipment	330,399	306,445
Computer equipment	241,704	208,236
Construction in progress	121,991	186,548
Computer software	95,855	95,855
Furniture and fixture	70,868	70,867
	5,685,337	5,676,271
Less: accumulated depreciation and amortization	(2,988,551)	(2,747,845)
	\$ 2,696,786	\$ 2,928,426

5. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of the following at December 31:

	2015	2014
Accounts payable	\$ 263,194	\$ 276,525
Accrued payroll	58,690	43,164
Accrued sick leave	79,358	93,385
	\$ 401,242	\$ 413,074

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

Prior to January 2008, accrued sick leave for full-time employees was accumulated one day per month and pro-rated for part-time employees based on the actual hours worked. The Organization's policy also allowed the year-to-year accumulation of unused sick leave credit. Upon termination, employees are paid for unused sick leave in accordance with the Organization's policy. Beginning in January 2008, the Organization adopted a new sick leave policy that eliminated the yearly accumulation of future sick leave credits. The value of accumulated sick leave payable for sick leave credit accumulated prior to the change in policy is expected to be settled in accordance with the Organization's policy.

6. Bank Line-of-Credit

The Organization has a bank line-of-credit under which it may borrow up to \$778,000 from a commercial bank. Borrowings under the line-of-credit accrue interest, due monthly, at the bank's variable base rate of 4% as of both December 31, 2014 and 2015. The bank-line-of-credit is due on demand, and is secured by the Organization's investment balance account. There were no outstanding balances due under the bank line-of-credit as of both December 31, 2015 and 2014. This type of line-of-credit is known as a "Priority Credit Line" or "PCL", and does not have any expiration date. It will remain open and available as long as the Organization has enough collateral available to support any draw down.

7. Employee Benefit Plan

The Organization maintains a defined contribution 401(k) profit sharing plan (the Plan) covering all full-time employees fulfilling certain minimum age and service requirements. Under the Plan, eligible employees may defer a portion of their earnings up to the annual contribution limit allowed by the Internal Revenue Service. The Organization may contribute a discretionary matching contribution to the Plan. The Organization recorded matching contributions of \$18,941 and \$16,979 to the Plan for the years ended December 31, 2015 and 2014, respectively.

8. Fair Value Measurements

Certain assets are recorded at fair value. Fair value is defined as the price that would be received to sell an asset between market participants in an orderly transaction on the measurement date. The market in which the reporting entity would sell the asset with the greatest volume and level of activity for the asset is known as the principal market. When no principal market exists, the most advantageous market is used. This is the market in which the reporting entity would sell the asset with the price that maximizes the amount that would be received. Fair value is based on assumptions market participants would make in pricing the asset. Generally, fair value is based on observable quoted market prices or derived from observable market data when such market prices or data are available. When such prices or inputs are not available, the reporting entity should use valuation models.

The Organization's assets recorded at fair value are categorized based on the priority of the inputs used to measure fair value. Fair value measurement standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or other valuation techniques) to determine fair value. The inputs used in measuring fair value are categorized into three levels, as follows:

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

- **Level 1** - Inputs are based upon quoted prices for identical instruments traded in active markets.
- **Level 2** - Inputs that are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar investments in markets that are not active, or models based on valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the investment.
- **Level 3** - Inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The following section describes the valuation methodologies the Organization uses to measure its assets at fair value.

- Equity securities, preferred stock, mutual and money market funds - equity securities, mutual and money market funds are valued at the quoted net asset value of shares reported in the active market in which the mutual funds are traded.
- International bond - represents State of Israel bonds valued based upon comparable securities of issuers with similar yield and similar credit ratings.

Fair value on a recurring basis

Investments measured at fair value on a recurring basis are summarized below:

<i>Description</i>	As of December 31, 2015			
	Assets Measured at Fair Value	Fair Value Hierarchy Level		
		Level 1	Level 2	Level 3
Investments:				
Mutual funds				
Fixed Income	\$ 1,187,135	\$ 1,187,135	\$ -	\$ -
Blend large cap	234,487	234,487	-	-
Blend small cap s	92,348	92,348	-	-
Large cap growth	730,068	730,068	-	-
Medium cap growth	328,326	328,326	-	-
Small cap growth	34,860	34,860	-	-
Value large cap	317,629	317,629	-	-
Value small cap	291,795	291,795	-	-
Multi alternative equity	48,391	48,391	-	-
Real asset	66,686	66,686	-	-
Total mutual funds	3,331,725	3,331,725	-	-
Cash and money market accounts	949,578	949,578	-	-
International bond (Israel)	9,894	-	9,894	-
Preferred stock	750	750	-	-
Total	\$ 4,291,947	\$ 4,282,053	\$ 9,894	\$ -

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Notes to the Consolidated Financial Statements

<i>Description</i>	As of December 31, 2014			
	Assets Measured at	Fair Value Hierarchy Level		
	Fair Value	Level 1	Level 2	Level 3
Investments:				
Mutual funds				
Fixed income	\$ 1,139,046	\$ 1,139,046	\$ -	\$ -
Large cap growth	372,506	372,506	-	-
International equity	263,957	263,957	-	-
Real asset	162,483	162,483	-	-
Mid-cap growth	91,834	91,834	-	-
Small growth	70,160	70,160	-	-
Total mutual funds	2,099,986	2,099,986	-	-
Cash and money market accounts	1,125,653	1,125,653	-	-
International bond (Israel)	10,811	-	10,811	-
Preferred stock	750	750	-	-
Total	\$ 3,237,200	\$ 3,226,389	\$ 10,811	\$ -

9. Net Assets

Unrestricted Net Assets

At December 31, 2015 and 2014, unrestricted net assets include \$3,231,806 and \$3,185,853, respectively, to be used to support the Organization's general operations, capital expenditures, and general operating deficits, subject to approval by the Executive Committee.

Temporarily Restricted Net Assets

Temporarily restricted net assets consist of the following at December 31:

	2015	2014
Time restrictions:		
Building renovations and improvements	\$ 1,724,950	\$ 1,711,184
Purpose restrictions:		
Future building renovations	3,519,006	2,494,992
Perper Trust for facilities	26,022	45,659
Pre-school scholarships	38,441	38,441
Other	10,334	12,265
Music program	6,035	11,289
	\$ 5,324,788	\$ 4,313,830

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

At December 31, 2015 and 2014, building renovations and improvements at the West Campus totaling \$829,264 and \$776,256 (net of accumulated depreciation and amortization), respectively, are subject to an agreement with the donor that, should the Center cease to use the property for the purpose of operating a child care facility for low-income families, these assets would revert to the donor.

At December 31, 2015 and 2014, building renovations and improvements at the East Campus totaling \$895,686 and \$934,928 (net of accumulated depreciation and amortization), respectively, are built on land subject to a lease agreement. Under the terms of this agreement, these assets must be used to operate a child care facility for low-income families. Upon termination of the lease, these assets would revert to the lessor.

During the years ended December 31, 2015 and 2014, temporarily restricted net assets were released from donor restrictions as the Center incurred expenses satisfying the restricted purposes as follows:

	2015	2014
Future building renovations	\$ 114,396	\$ 110,544
Building renovations and improvements	74,541	75,416
Coventry health insurance	-	36,403
Perper Trust for facilities	19,637	31,232
Phone and IT system	-	15,792
Music program	5,254	5,000
Other	1,931	7,655
	\$ 215,759	\$ 282,042

Permanently Restricted Net Assets

Land

Land at the West Campus totaling \$410,000 at December 31, 2015 and 2015 is subject to an agreement with the donor that, should the Center cease to use the property for the purpose of operating a child care facility for low-income families, the land would automatically revert to the donor.

10. Related Party Transactions

In September 2014, the Organization signed a Memorandum of Understanding (MOU) agreement with the Boca Raton Children's Museum (CM), which established CM as an affiliate of the Organization. Boca Raton Children's Museum is a nonprofit corporation that is committed to develop creative and critical thinking skills in children through exposure to arts and humanities integrated with history and science.

CM reimburses the Organization for certain expenses paid by the Organization on behalf of CM. During the years ended December 31, 2015 and 2014, \$3,754 and \$2,600, was reimbursed to the Organization on behalf of CM. CM has entered into agreement with the Organization for contracted services. For the years ended December 31, 2015 and 2014, respectively, \$12,000 and \$15,000 was charged by the Organization for these services.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

These revenues are reported as an offset to payroll and payroll related taxes under the management and general support services in the accompanying consolidated statements of activities and changes in net assets. As of December 31, 2015 and 2014, \$15,880 and \$16,006, respectively, was receivable from CM for services provided. These receivables are included in prepaid and other current assets in the accompanying consolidated statements of financial position.

The accompanying consolidated financial statements exclude the accounts of CM. Although FFDC has a majority interest on the board of CM, it does not have any economic interest in CM.

11. Major Grantors And Donor

For the years ended December 31, 2015 and 2014, two grantors/donors accounted for 39% and 32%, respectively, of the Organization's total revenue. As of December 31, 2015 and 2014, one and two grantors/donors accounted for 7% and 23%, respectively, of the Organization's total grants and pledges receivable.

12. Commitments

The Organization's East Boca Raton thrift shop was leased under the terms of a non-cancellable operating lease agreement which expired in March 2015. The Organization was also responsible for certain operating expenses. As of December 31, 2014, the Organization had a total of \$18,000 of the future minimum lease payments to be paid under the operating lease in 2015.

Rent expense for the thrift shop for each of the years ended December 31, 2015 and 2014 was \$18,300 and \$79,700, respectively. The Organization did not renew the lease following the expiration in March 2015.

A portion of the property at the Organization's East Campus is leased from the City of Boca Raton for \$1 per year. There are no defined lease terms or periods. The fair value of the operating land lease expense cannot be reasonably estimated and, as such, is not reflected in the accompanying consolidated financial statements.

Contingencies

Grants

The Organization participates in various federal-assisted grant programs that are subject to review and audit by the respective grantor agencies. Entitlements to these resources are generally conditional upon compliance with the terms and conditions of grant agreements and regulations, including the expenditure of resources for allowable purposes. Any disallowance resulting from an audit may become a liability of the Organization. The Organization has not provided for any liabilities that may arise from such audits.

As the revenue from these federal assisted grant programs is significant to the consolidated financial statements, reduction or loss of funding from these grant programs may affect the Organization's ability to operate in its present form.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Consolidated Financial Statements

13. Subsequent Events

The Organization has evaluated its December 31, 2015 consolidated financial statements for subsequent events through September 9, 2016, the date the consolidated financial statements were available to be issued. Except as noted below, the Organization is not aware of any subsequent events which would require recognition or disclosure in the consolidated financial statements, except as disclosed in Note 1.

Supplementary Schedule



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Independent Auditor's Report on Supplementary Information

Board of Directors
Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.
Boca Raton, Florida

Our audit of the consolidated financial statements as of and for the year ended December 31, 2015 included in the preceding section of this report was conducted for the purpose of forming an opinion on those consolidated statements as a whole. The supplementary information presented on page 21 of this report is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

BDO USA, LLP

Miami Florida
September 9, 2016

Certified Public Accountants

**Florence Fuller Child Development Centers, Inc. and Florence Fuller
Child Development Foundation, Inc.**

Consolidating Schedule of Activities and Change in Net Assets

Year Ended December 31, 2015

	Florence Fuller Child Development Centers, Inc.	Florence Fuller Foundation	Elimination	Consolidated Total
Support and revenues				
Grants	\$ 3,615,651	\$ -	\$ -	\$ 3,615,651
Contributions from private sources	345,538	1,238,410	(100,000)	1,483,948
Program service fees	809,310	-	-	809,310
Special events	919,969	-	-	919,969
Thrift shop revenues	14,190	-	-	14,190
Bequest and other income	25,633	35,959	-	61,592
Investment income	172	(66,657)	-	(66,485)
Total support and revenues	5,730,463	1,207,712	(100,000)	6,838,175
Expenses				
Program services	4,791,068	-	(90,000)	4,701,068
Supporting services				
Management and general	124,519	203,065	(5,000)	322,584
Special events	170,242	-	(5,000)	165,242
Fundraising	517,895	-	-	517,895
Thrift shop	74,475	-	-	74,475
Total supporting services	887,131	203,065	(10,000)	1,080,196
Total expenses	5,678,199	203,065	(100,000)	5,781,264
Changes in net assets	52,264	1,004,647	-	1,056,911
Net assets at the beginning of the year	4,771,633	3,138,050	-	\$ 7,909,683
Net assets at the end of the year	\$ 4,823,897	\$ 4,142,697	\$ -	\$ 8,966,594

See independent auditor's report on supplementary information.

Schedule of Expenditures of Federal Awards

**Florence Fuller Child Development Centers, Inc. and Florence Fuller
Child Development Foundation, Inc.**

Schedule of Expenditures of Federal Awards

Year ended December 31, 2015

<i>Federal Grantor/Pass-through Grantor/Program Title</i>	Federal CFDA Number	Pass-through Entity Identifying Number	Subrecipients	2015 Federal Expenditures
U.S. Department of Health and Human Services/Administration for Children and Families				
Pass-through from Lutheran Services Florida, Inc				
Head Start	93.600	04CH4702/ 04CH4703	\$ -	\$ 1,105,403
Total U.S Department of Health and Human Services				1,105,403
U.S. Department of Agriculture/Food and Nutrition Services				
Pass-through from Florida Department of Health				
Child and Adult Care Food Program	10.558	S - 649	-	514,607
Total U.S Department of Agriculture				514,607
Total			\$ -	\$ 1,620,010

See independent auditor's report and notes to the schedule of expenditures of federal awards.

Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.

Notes to the Schedule of Expenditures of Federal Awards

1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal grant activity of Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.'s (the Organization) and is presented on the accrual basis of accounting. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirement, Cost Principles, and Audit Requirement for Federal Awards*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic consolidated financial statements.

The Organization did not elect to use the 10% de minimis indirect cost rate during the year ended December 31, 2015.

2. Reconciliation of Schedule of Expenditures of Federal Awards to the Statement of Activities and Change in Net Assets

The following schedule is a reconciliation of total expenditures as shown on the Schedule to the revenue shown in the accompanying consolidated statement of activities and change in net assets for the year ended December 31, 2015:

Total expenditures per schedule	\$ 1,620,010
Add: non-federal government grants (relates to county and city grants)	1,669,515
Add: non-government grants	326,126
<hr/>	
Total grants revenue per the consolidated statement of activities and changes in net assets	\$ 3,615,651

Independent Auditor's Reports Required by
Government Auditing Standards and Uniform Guidance



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Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Board of Directors
Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.
Boca Raton, Florida

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc (the Organization), which comprise the statement of financial position as of December 31, 2015, and the related consolidated statements of activities and changes in net assets, cash flows and functional expenses for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated September 9, 2016.

Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



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Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of consolidated financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BDO USA, LLP

Miami Florida
September 9, 2016

Certified Public Accountants



Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance

Board of Directors
Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.
Boca Raton, Florida

Report on Compliance for Each Major Federal Program

We have audited Florence Fuller Child Development Centers, Inc. and Florence Fuller Child Development Foundation, Inc.'s (the Organization's) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the Organization's major federal program for the year ended December 31, 2015. The Organization's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for the Organization's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the Organization's compliance.

Opinion on Major Federal Program

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2015.



Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on its major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for its major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BDO USA, LLP

Miami Florida
September 9, 2016

Certified Public Accountants

Schedule of Findings and Questioned Costs

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Schedule of Findings and Questioned Costs

December 31, 2015

Section I - Summary of Independent Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified Yes None reported

Noncompliance material to financial statements noted? Yes No

Federal Awards

Internal control over major federal program:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified Yes None reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a) Yes No

Identification of major federal program:

CFDA/Grant Number	Name of Federal Program or Cluster
93.600/04CH4702/04C H4703	Head Start

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee? Yes No

**Florence Fuller Child Development Centers, Inc. and
Florence Fuller Child Development Foundation, Inc.**

Schedule of Findings and Questioned Costs

December 31, 2015

Section II - Financial Statement Findings

There were no financial statement findings identified during the 2015 audit.

Section III - Federal Program Audit Findings

There were no findings and questioned costs for federal awards as defined in 200.516(a) of the Uniform Guidance that are required to be reported.

